

Principled Leadership and Business Diplomacy: Values-Based Strategies for Management Development

Manuel London



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Principled leadership is the art of applying ethical business values, and business diplomacy is the means of doing it. London shows that principled leadership and business diplomacy not only provide direction for management, but they also enhance development of leadership in others. His book offers a solid, well-illustrated, immediately applicable way to design a management and leadership development program, select training managers and executives, and a way to change corporate cultures. Concise and practical, his book is as important for teachers and their college-level students as for HR executives, management and organizational development specialists, and consultants throughout the public and private sectors.

London shows how principled leadership and business diplomacy enhance employee and customer loyalty and commitment, essential to the survival of any organization in today's competitive, global economy. But, can this really be achieved? London defines principled leadership as the art of applying ethical business values, and business diplomacy as the means to do it. By using these techniques, executives and managers can implement change and gain commitment to their initiatives from inside and outside their organizations. Well illustrated with case studies and exercises, this book is essential for HR executives, management and organizational development specialists, and consultants throughout the public and private sectors.

London describes how principled, diplomatic leaders and managers put personal feelings aside, avoid anger, and by doing so are highly successful in resolving conflicts. He identifies and explains different styles of diplomacy, such as the trial balloon, shuttle diplomacy, coalitions, and co-optation, and shows how principled, diplomatic behaviors result when people really listen to each other?and by doing so, develop their own values as a foundation for decision making, conflict resolution, and negotiation. The result is a clear demonstration of how human resource managers, trainers, and organizational development consultants can create a truly productive work environment in their own organizations, and how principled leadership and business diplomacy will benefit them as well their relationships with others.

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