



Sources of Weapon System Cost Growth: Analysis of 35 Major Defense Acquisition Programs (Project Air Force)

Obaid Younossi, Mark V. Arena, Jerry M. Sollinger, Joseph G. Bolten, Robert S. Leonard

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This analysis uses data from Selected Acquisition Reports to determine the causes of cost growth in 35 mature major defense acquisition programs. Four major sources of growth are identified: (1) errors in estimation and scheduling, (2) decisions by the government, (3) financial matters, and (4) miscellaneous. The analysis shows that more than two-thirds of cost growth (measured as simple averages) is caused by decisions, most of which involve quantity changes, requirements growth, and schedule changes.

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